## **2021 SUSTAINABILITY SUMMARY**

NOVAGOLD is focused on precious metals and the development of its Donlin Gold project in Alaska, owned in equal partnership with the second-largest global gold producer: Barrick Gold Corporation. The project is at the development level and permitting stage. No construction decision has been made. Donlin Gold LLC is a committed partner with the Alaska Native communities both surrounding the project and within the state as a whole. An important factor that distinguishes the Donlin Gold project from most other mining assets in Alaska is that the project is located on private land that was designated for mining activities five decades ago.

## **2021 ENVIRONMENTAL PERFORMANCE**

The results below are reported separately for Donlin Gold LLC and NOVAGOLD. Additional details on environmental practices can be found on the Donlin Gold LLC website: www.donlingold.com.

		Donlin Gold LLC		NOVAGOLD
Item	Value	Comments	Value	Comments
Production Statistics				
Ounces of Gold Produced (Poured Ounces)	0	Not applicable - All of these are not applicable because the Donlin Gold project is not yet in operation.	0	Not applicable - NOVAGOLD has no operating projects.
Ore Mined - Open Pit	0	Not applicable	0	Not applicable
Waste Rock Mined - Open Pit	0	Not applicable	0	Not applicable
Total Ore Processed	0	Not applicable	0	Not applicable
Cyanide Used	0	Not applicable	0	Not applicable
Waste Rock Backfilled - Surface	0	Not applicable	0	Not applicable
Tailings Produced	0	Not applicable	0	Not applicable
Waste That is Geochemically Reactive	0	Not applicable	0	Not applicable
Environmental Incidents				
Class I - High	0	Immediately reportable to government agencies or impacts beyond site boundary or to surface or ground water, or wildlife mortality of a protected species.	0	Immediately reportable to government agencies or impacts beyond site boundary or to surface or ground water, or wildlife mortality of a protected species.
Class II - Medium	1	Reportable, but not immediately, to government agencies, within site boundary, no impacts to surface or ground water; or multiple wildlife mortalities of non-protected species.	0	Reportable, but not immediately, to government agencies, within site boundary, no impacts to surface or ground water; or multiple wildlife mortalities of non-protected species.
Class III - Low	1	Not reportable to government agencies, minimal impact within site boundary, and no more than one wildlife mortality.	0	Not reportable to government agencies, minimal impact within site boundary, and no more than one wildlife mortality.
How Many Environmental Incidents were Reported to the Authority?	1		0	
Non-Compliances				
Air	1	Non-compliance not related to any emissions but to a late report.	0	
Water	3	Administrative violations of permit conditions, not for any environmental effects	0	
Waste	0		0	
Land	0		0	
Wildlife	0		0	
Other	0		0	
Environmental Related Fines				
Number of Fines Levied	0		0	
Value of Environmental - Related Fines	0		0	



	Donlin Gold LLC			NOVAGOLD
Item	Value	Comments	Value	Comments
Spills				
Number of Spills	1	None reportable to agencies, none to water, all less than 10 gallons to land.	0	
Volume of Oil Spills - Liters	3	None reportable to agencies, none to water, all less than 10 gallons to land.	0	
Volume of Fuel Spills - Liters	0		0	
Volume of Waste Spills - Liters	0		0	
Volume of Chemical Spills - Liters	0		0	
Volume of Other Spills - Liters	0		0	
Closure and Rehabilitation				
Total Land Disturbed and Not Yet Rehabilitated at Start of Reporting Period - Hectares	0.03	All land disturbance is associated with limited exploration level activities, no on-site mine waste or water management facilities.	0	
Total Amount of Land Newly Disturbed within Reporting Period - Hectares	6.15	All land disturbance is associated with limited exploration level activities, no on-site mine waste or water management facilities.	0	
Total Amount of Land Newly Rehabilitated within Reporting Period - Hectares	2.75	All land disturbance is associated with limited exploration level activities, no on-site mine waste or water management facilities.	0	
Total Rehab Planned for the Year (Hectares)	2.75	All land disturbance is associated with limited exploration level activities, no on-site mine waste or water management facilities.	0	
Waste				
Hazardous Waste Produced - Tonnes	0		0	
Non-Hazardous Waste Produced - Tonnes	27		0	With office shutdowns in 2021, non- hazardous waste generation was minimal in NOVAGOLD offices (<`50 pounds, rounded to zero tonnes)
Hazardous Waste Recycled - Tonnes	0		0	
Non-Hazardous Waste Recycled - Tonnes	0		0	
Total Reused - Tonnes	0		0	
Total Waste to Landfill - Tonnes	21		0	
Total Waste Incinerated - Tonnes	6		0	
Mercury Produced as a By-Product / Co-Product - Tonnes	0	No production or processing at Donlin Gold	0	
Emissions				
NOx - Stationary Sources - Tonnes	0	De minimis, small camp with no production at the Donlin Gold project	0	
Number of Regulatory Exceedances	0	De minimis, small camp with no production at the Donlin Gold project	0	
SOx - Stationary Sources - Tonnes	0	De minimis, small camp with no production at the Donlin Gold project	0	
Number of Regulatory Exceedances	0	De minimis, small camp with no production at the Donlin Gold project	0	
Particulate Matter - PM 10 - μg/m3	0	De minimis, small camp with no production at the Donlin Gold project	0	
Mercury Air Emissions - Tonnes	0	No production or processing at Donlin Gold	0	
Number of Regulatory Exceedances	0		0	
Other Air Emissions as Regulated (Tonnes)	0		0	
Water Use				
Surface Water - Cubic Meters	0		1,129	Includes Salt Lake City and Vancouver offices
Groundwater - Cubic Meters	1,684	All returned to ground after treatment	0	
Total Withdrawals - Cubic Meters	1,684		1,129	



		Donlin Gold LLC		NOVAGOLD
Item	Value	Comments	Value	Comments
Energy Inputs / GHG Emissions				
Electricity - from Outside Sources - KwH	0	All on-site power generation	54,270	All NOVAGOLD power from outside sources
Electricity - Self-Generated - KwH	814,023		0	
Diesel Used for Power Generation - Liters	137,305		0	
HFO Used for Power Generation - Liters	0		0	
Electricity Produced by Renewable Sources - KwH	0		0	
Natural Gas - MMBTU	0		0	
Diesel Used (Less Consumption for Power Generation) - Liters	246,515		0	
Propane Used - Liters	4,508		0	
Petrol / Gasoline Used - Liters	11,966		0	
Aviation Fuel Used	118,485		0	
Total Scope 1 GHG Emissions - Tonnes of CO <sub>2</sub>	1,084		0	
Scope 1 GHG Emissions from Diesel - Stationary	369		0	
Scope 1 GHG Emissions from Diesel - Mobile	661		0	
Total Scope 2 GHG Emissions	0		34	

## **2021 SOCIAL PERFORMANCE**

The results below are reported separately for Donlin Gold LLC and NOVAGOLD, where applicable. Donlin Gold LLC information is reported on a 100 percent basis. For additional details on NOVAGOLD's community and social development practices, please refer to NOVAGOLD's most recent Form 10-K, Form 10-Q, and management information circular dated March 25, 2022, available at www.sec. gov, www.SEDAR.com or on NOVAGOLD's website at www.novagold.com/investors/invest/.

Additional details on social practices can also be found on the Donlin Gold LLC website: www.donlingold.com.

	Donlin (	Gold LLC		
	Tota	I OR		
ltem	Low (if applicable)	High (if applicable)	NOVAGOLD	Comments
Employment				
Male Employees	11	64	7	High ranges of Donlin Gold LLC employees in all rows reflects the seasonal nature of work at the project site.
Female Employees	10	17	6	In 2021, women comprised 46 percent (six of 13) of NOVAGOLD's employees.
Male Contractors	1	1	0	
Female Contractors	0	0	0	
Local Employees	18	75	Not applicable	"Local" is defined as Alaska
Regional Employees	2	30	Not applicable	"Regional" is defined as Yukon-Kuskokwim region
Shareholder Employees	6	46	Not applicable	"Shareholder" refers to having a relationship with Calista or TKC*
National Employees	21	81	13	"National" for Donlin Gold LLC refers to the USA; For NOVAGOLD, to USA and Canada
Foreign National Employees	0	0	0	All employees / contractors are U.S. or Canadian citizens
Local Senior Managers	6	6	Not applicable	
Regional Senior Managers	0	0	Not applicable	
National Senior Managers	6	8	Not applicable	
Foreign National Senior Managers	0	0	Not applicable	All employees / contractors are U.S. or Canadian citizens

<sup>\*</sup> Calista Corporation (Calista), which owns the mineral resources at the Donlin Gold project, and the The Kuskokwim Corporation (TKC), which owns much of the surface land, are the Alaska Native Corporations that are our partners on the Donlin Gold project.



	Donlin (	Donlin Gold LLC		
		al OR		
Item	Low (if applicable)	High (if applicable)	NOVAGOLD	Comments
Number of Non-Management Employees who are Female	6	14	5	"Non-Management" for NOVAGOLD means non-executive
Number of Management-Level Employees who are Female	3	3	1	"Management" for NOVAGOLD means executive
Local Contractors	0	0	Not tracked	
Regional Contractors	0	0	Not tracked	
National Contractors	0	0	Not tracked	
Foreign National Contractors	0	0	Not applicable	All employees / contractors are U.S. or Canadian citizens
Number of Suppliers with Clauses in Contracts Related to Local Employment	0	0	Not applicable	
Turn Over				
Total Number of Employees Who Left the Organization Voluntarily	65		0	Field season ended, Camp closure
Total Number of Employees Who Left the Organization Due to Dismissal	5		0	
Total Number of New Employee Hires	71		1	
Percentage of Open Positions Filled by Internal Candidates	0		0	
Labor Unions				
Number of Employees Covered by Collective Bargaining Agreements	0		0	There are no unionized employees at either NOVAGOLD or Donlin Gold LLC.
Days Lost to Strike Action	0		0	
Training				
Total Hours of Training for Employees	820		Not tracked	
Hours of Environmental Training for Employees and Contractors	353		Not tracked	
Hours of Health, Safety, and Emergency Response Training for Employees	388		Not tracked	
Hours of Health, Safety, and Emergency Response Training for Contractors	108		0	
Local Employment Plan				
ls a Local Employment Plan In Place?	Yes		Not applicable	For Donlin Gold LLC, this relates to local Land Agreement/ Shareholder hire agreements with Calista and TKC
Health and Safety				
Near Misses	11		0	
First Aid / Minor Injury	4		0	
Medical - Days of Restriction	12		0	
Hours Worked - Employees and Contractors	171,292		Not tracked	
LTIFR	0		0	Lost Time Incident Frequency Rate is defined using the calculation of number of lost-time injuries per one million employee hours worked.
TRIFR	1.16		0	Total Recordable Incident Frequency Rate is defined as an incidence rate of lost-time injuries, fatalities, and medical incidents and is computed using the formula: (number of injuries and illnesses X 200,000) / employee hours worked = medical incidence rate. Note: '200,000' represents the numbe of hours 100 employees work based on 40 hours per week, 50 weeks per year, and provides the standard base for calculating the incidence rate for an entire year.

	Donlin C	Donlin Gold LLC			
	Tota				
	Low	High			
Item	(if applicable)	(if applicable)	NOVAGOLD	Comments	
Human Rights					
Number of Employees Trained on Human Rights	71		13		
Number of Human Rights Grievances Escalated to Legal	0		0		
Business Ethics					
Number of Reportable Code of Conduct Breaches Reported in the Fiscal Year	0		0		
Number of How Many Hours of Training on Anti- Corruption Received in the Fiscal Year	71		Not tracked		
Purchases					
Purchases from Regional Suppliers - \$USD	\$ 821,071		Not tracked	Good / Services from Y-K region	
Purchases from Local Suppliers - \$USD	\$ 9,800,220		Not tracked	Regional and Local (Alaska)	
Purchases from National Suppliers - \$USD	\$ 16,931,030		Not tracked	Regional, Local, and National (US)	
Purchases from International Suppliers - \$USD	\$ 7,221,612		Not tracked	International only	
Suppliers					
Number of Regional Suppliers	490		Not tracked	"Regional" is defined as Yukon-Kuskokwim region	
Number of Local Suppliers	1,283		Not tracked	"Local" is defined as Alaska	
Number of National Suppliers	2,103		Not tracked	Regional, Local, and National (US)	
Number of International Suppliers	150		Not tracked	International only	
Local Procurement Plan in Place	0		Not applicable		
Grievances Received					
Human Rights (Automatically Escalated)	0		0		
Unmet Obligation	0		0		
Resettlement / Relocation	0		0		
Land Compensation	0		0		
Land Encroachment	0		0		
Land Access	0		0		
Property Damage	0		0		
Road Quality	0		0		
Driving / Speeding	0		0		
Security Behavior	0		0		
Employee Behavior	0		0		
Contractor Behavior	0		0		
Contractor Payment Problems	0		0		
Local Procurement / Contracting	0		0		
Local Employment	0		0		
Spills	0		0		
Water	0		0		
Dust	0		0		
Emissions	0		0		
Noise / Light	0		0		
Vibrations	0		0		
Other	1		0		
Grievances Resolutions					
Total Number of Grievances Remaining From the Previous Period	0		0		
Total Number of Grievances Received	1		0		



		Donlin G	old LLC			
		Tota	OR			
ltem	(i	Low fapplicable)	High (if applicable)	NOVAGOLD	Comments	
Community Engagement						
Number of Engagements with Local Community Members		1,065		Not applicable	For Donlin Gold LLC, this is tracked across more than 56 communities in the Yukon-Kuskokwim region.	
Community Investment - Donlin Gold Project On						
Health - \$USD	\$	153,699		Not applicable	All NOVAGOLD investments are made through Donlin Gold LLC under the 50/50 partnership with Barrick. Therefore, NOVAGOLD provides 50 percent of the funds for the Donlin Gold LLC investments.	
Education - \$USD	\$	244,694		Not applicable		
Arts, Culture & Sports - \$USD	\$	415,491		Not applicable		
Environment - \$USD	\$	387,936		Not applicable		
Economic Development - \$USD	\$	49,110		Not applicable		
Infrastructure - \$USD	\$	42,000		Not applicable		
Water Infrastructure - \$USD	\$	0		Not applicable		
Community Engagement - \$USD	\$	20,697		Not applicable		
Other - \$USD	\$	7,006		Not applicable		
Scholarships Provided - Quantity	\$	370,875		Not applicable		
Compensation Payments - \$USD	\$	0		Not applicable		

## **2021 CORPORATE GOVERNANCE PERFORMANCE**

For additional details on NOVAGOLD's corporate governance practices, please see the most recent management information circular dated March 25, 2022 and posted to www.sec.gov, www.SEDAR.com or the NOVAGOLD website at www.novagold.com/ investors/invest/.

Governance Item	Value	Additional Comments
General		
Location of Corporate Office	Vancouver, B.C., Canada; Salt Lake City, UT, USA	
Description of Services / Products	Gold mine developer	
Location of Projects	Not Applicable	
Status of Operations	Not Applicable	
Ownership	Publicly traded corporation under the laws of British Columbia, Canada, and trading on the NYSE American and TSX stock exchanges under the symbol NG.	
Does the Company have an Enterprise Level Environmental Policy?	Yes. Applicable policy: https://www.novagold.com/_resources/governance/ Environmental_Policy.pdf	
Global Compact Signatory	No	
Memberships in Associations	Alaska Miners Association, Council of Alaska Producers, National Mining Association, Resource Development Council (Alaska), and American Exploration and Mining Association (national)	
Statement from Senior Decision Maker	Annual messages from Chairman and CEO are contained in the company's annual report available on the website at https://www.novagold.com/investors/financials/	
Values, Principles, Standards, and Norms of Behavior	See https://www.novagold.com/_resources/governance/Code-of-Business-Conduct-and-Ethics-2014-01-10.pdf and Code of Business Conduct	
Does the Company have a Publicly Disclosed Code of Conduct?	Yes. Applicable policy: Code-of-Business-Conduct-and-Ethics-2014-01-10.pdf (novagold.com)	
Mechanisms for Advice and Concerns about Ethics	Yes. Applicable policy: Code-of-Business-Conduct-and-Ethics-2014-01-10.pdf (novagold.com)	



Governance Item	Value	Additional Comments
Whistleblower Policy or Programs, Including Confidential Hotline and Stated Protection of Whistleblowers	Yes. Applicable policy: Code-of-Business-Conduct-and-Ethics-2014-01-10.pdf (novagold.com)	
Process for Delegating Authority for Economic, Environmental, and Social Topics from the Highest Governance Body to Senior Executives and Other Employees	Yes. Applicable policy: See pages 91-104 of Management Proxy Circular dated March 25, 2022	
Board Member or Board Committee Responsible for ESG Issues	Applicable resources: https://www.novagold.com/_resources/governance/ Corporate-Governance-and-Nominations-Charter-updated-Jan-27-2021.pdf and https://www.novagold.com/_resources/governance/EHSS-Technical- Committee-Charter-2016-11-18.pdf	
Composition of the Highest Governance Body and its Committees	The Board of Directors is the highest governing body, consisting of 10 Directors, eight of whom are independent. There are five standing committees: Audit; Compensation; Environment, Health, Safety, Sustainability and Technical; Corporate Governance and Nominations; and Corporate Communications. https://www.novagold.com/company/directors/	
How many Women / What Proportion of Women are on the Board	3 of 10, or 30%	
How many Directors Serve on the Board	10	
Board Diversity and Board Independence	Yes. See page 96-100 of Management Information Circular dated March 25, 2022 regarding Board independence and pages 100-103 regarding Board diversity	
Diversity Programs	See pages 96-100 of Management Information Circular dated March 25, 2022	
Chair of the Highest Governance Body	Thomas Kaplan, Chairman of the Board	
The Classification of the Board Chair	Non-independent	
Does the Board have an Independent Lead Director?	Yes. Anthony Walsh serves as the Board's independent Lead Director	
Conflicts of Interest	See pages 95-96 and 100-101 of Management Information Circular dated March 25, 2022 and the Code of Business Conduct and Ethics: https://www.novagold.com/_resources/governance/Code-of-Business-Conduct-and-Ethics-2014-01-10.pdf	
Role of the Highest Governance Body in Setting Purpose, Values, and Strategy	See pages 91-104 of the Management Information Circular dated March 25, 2022	
Collective Knowledge of Highest Governance Body	Board of Directors is highest governance body; see biographies of Directors at https://www.novagold.com/company/directors/ and additional Director background in the Management Information Circular dated March 25, 2022	
Evaluation of the Highest Governance Body's Performance	See pages 103 of the Management Information Circular dated March 25, 2022	
Remuneration Policies	See Management Information Circular dated March 25, 2022	
Responsibility for Board and Executive Compensation	See pages 29-59 of Management Information Circular dated March 25, 2022 and the Code of Business Conduct and Ethics: https://www.novagold.com/_resources/governance/Code-of-Business-Conduct-and-Ethics-2014-01-10.pdf	
Process for Determining Remuneration	See Compensation Discussion and Analysis and Non-Executive Director Compensation in the Management Information Circular dated March 25, 2022	
Has the Company Adopted an Advisory Executive Compensation "Say on Pay" vote?	Yes, vote held annually	In 2021 shareholders cast 96.5% votes in favor of "Say on Pay"
Approach to Shareholder Engagement	Maintaining an active shareholder engagement program continues to be a high priority for the Company and is an integral part of our corporate governance practices. The Board Chair, CEO, and Vice President of Corporate Communications meet regularly with large shareholders, and the Company's Corporate Communications team is very responsive to shareholder inquiries regardless of ownership level. In 2021, NOVAGOLD placed calls to or met in person with all of its shareholders owning 40,000 shares or more; in other words, NOVAGOLD contacted or attempted to contact its owners holding approximately 92% of the Company's issued and outstanding Common Shares entitled to vote at NOVAGOLD's 2021 annual meeting of shareholders. We plan to continue to regularly engage with our shareholders.	



Governance Item	Value	Additional Comments
Date of Most Recent Annual Financial Report	Annual Report on Form 10-K filed January 26, 2022	
Financial Reporting Cycle	2021 annual financial results reported January 2022. Q1 2022 financial report on Form 10-Q filed April 5, 2022; additional Form 10-Q filings planned in June 2022 and October 2022.	
Sustainability Reporting Cycle	Sustainability Report issued annually	
Contact Point for Questions Regarding ESG Disclosure	Vice President, Corporate Communications or Manager, Investor Relations: info@novagold.com or Telephone: 604-669-6227; Toll-free: 1-866-669-6227	
Human Rights		
Human Rights Policy and Scope	See https://www.novagold.com/_resources/governance/Human-Rights-Policy.pdf	
Does the Company's Human Rights or Other Formal Policy Cover Community Consultations and Indigenous Rights?	Yes	
Number of Grievances about Human Rights Filed, Addressed, and Resolved through Formal Grievance Mechanisms	0	
Incidents of Discrimination and Corrective Actions Taken	0	
Anti-Discrimination Policy	See page 102 in the Management Information Circular dated March 25, 2022	
Operations and Suppliers at Significant Risk for Incidents of Child Labor	No. All operations and suppliers exist under U.S. or Canadian regulations and labor standards	
Does the Company's Code of Vendor Conduct Address Child Labor?	No. We do not have a Code of Vendor Conduct; see Human Rights Policy	
Operations and Suppliers at Significant Risk for Incidents of Forced or Compulsory Labor	No. All operations and suppliers exist under U.S. or Canadian regulations and standards of practice	
Does the Company's Code of Vendor Conduct Address Forced Labor?	No. We do not have a Code of Vendor Conduct; see Human Rights Policy	
Incidents of Violations Involving Rights of Indigenous Peoples	0	
Operations that have Been Subject to Human Rights Reviews or Impact Assessments	0	At Donlin Gold LLC, 85 employees have been trained in human rights. No grievances at either NOVAGOLD or Donlin Gold LLC were escalated to legal in 2021.
Employee Training on Human Rights Policies and Procedures	All employees affirm their commitment to the Code of Business Conduct and Ethics annually	
Anti-Bribery & Anti-Corruption		
Anti-Bribery & Anti-Corruption Policy	https://www.novagold.com/_resources/governance/Anti-Corruption-Anti-Bribery-Anti-Fraud-Policy-2020-03-05.pdf	
Highest Level of Executive Oversight for the Company's Anti-Bribery or Anti-Corruption Program	Company Ethics Officer (Vice President & CFO)	
Number of Grievances about Anti-Corruption and Anti-Bribery, Addressed and Resolved Through Formal Grievance Mechanisms	0	
Operations Assessed for Risks Related to Corruption	Not Applicable	
Does the Company Provide Anti-Corruption	All employees affirm their commitment to the Code of Business Conduct and	
Training to all Employees, Including Management?	•	
Confirmed Incidents of Corruption and Actions Taken	0	
Payments to Governments	NG_ESTMA-Report-FY-2021.pdf (novagold.com)	

<sup>&</sup>quot;Not Applicable" indicates that the measurement may only be applied at the project or corporate level.



<sup>&</sup>quot;Not Tracked" indicates that the measurement may be deemed Applicable but may be measured and reported in future.